

APERC Medium-Term Strategic Plan

APEC ENERGY WORKING GROUP

EWG27, Beijing, People's Republic of China, 24-25 March 2004

The objective of the plan is to provide APERC with EWG's guidance on its activities for the period between 2004 and 2008 inclusive.

1. Basic approach

- (1) In order to ensure that APERC's activities give real, meaningful impact on the promotion of energy cooperation among APEC economies, APERC should aim to prioritise its activities, and improve the quality thereof.
- (2) In light of the fact that all member economies benefit from APERC's activities, financial arrangements should be secured not only from Japan, the host economy, but from all member economies in accordance with their financial capabilities.
- (3) APERC should be required to present APERC Performance Indicators, including specific indices, to enhance the effectiveness of its activities. This is also meant to clarify managerial responsibility of APERC, and to serve as mechanisms to verify its performance.

2. Goals for each activity

- (1) APERC must be able to provide research output to APEC member economies' governments, as well as business and academic communities, so that it can make intellectual contributions equal or superior to those of other research institutions around the world. Specifically, APEC Energy Demand and Supply Outlook will be issued biennially, and priority will be given to research of particularly high relevance to topics addressed by the EWG and to important policy trends within the region. Research may also be performed under consignment from member economies or other entities that provide funding, however this shall only be to the extent that the consigned research does not hinder the above-mentioned research activities of APERC.
- (2) With respect to transfer of energy research know-how, APERC will carry out tightly focussed projects with carefully chosen topics and target countries. It should base firmly on each member's real needs so as to achieve definite improvement in members' policymaking capabilities. The size of the projects will be decreased based upon their performance.
- (3) APERC will aim to steadily improve the coverage, accuracy, and accessibility of its energy database, thereby enabling APERC to function as an international data centre able to compete with other institutes around the world.
- (4) In all its activities, APERC should operate at optimum efficiency.

3. Cooperation from APEC member economies

Developed economies (i.e., members of the OECD) dispatching researchers should make appropriate levels of financial contributions. Such contributions may include defrayment of labour costs pertaining to researchers or some other form of contribution in accordance with each member's financial capability. Furthermore, a voluntary form of cooperation will be pursued for developing economies.

In other respects, each member economy will be expected to make the maximum possible contribution to the efficient operation of APERC. This includes bearing of travel cost to APERC workshop.

4. APERC Performance Indicators

APERC should establish specific performance indicators in order to better measure the achievement of objectives specified in section 2, and seek approval of the EWG. These indicators shall include the following items.

- (1) Research activities
 - Prioritised research topics
 - Methods of improving communication with member economies' policymaking authorities
 - Indices and targets to measure efficacy
- (2) Know-how transfer programme
 - Indices and targets to measure efficacy
- (3) Construction of energy data network service
 - Indices and targets to measure efficacy

5. Annual report

APERC shall report each year to EWG regarding its activities, achievement in terms of Performance Indicators, and its revenues and expenses. EWG should review them and give guidance if necessary.

6. Comprehensive review

From late 2007 through early 2008, EWG will conduct a comprehensive review to determine the extent to which APERC has implemented this APERC Medium-Term Strategic Plan, and will thoroughly consider its activities for 2009 onwards.

7. Miscellaneous

- (1) All other matters relating to the activities and operation of APERC will be dealt in accordance with the Asia Pacific Energy Research Centre Terms of Reference endorsed by EWG members following EWG24 on October 2002.
- (2) The APERC Medium-Term Strategic Plan may be subject to change depending on the decision by the EWG.